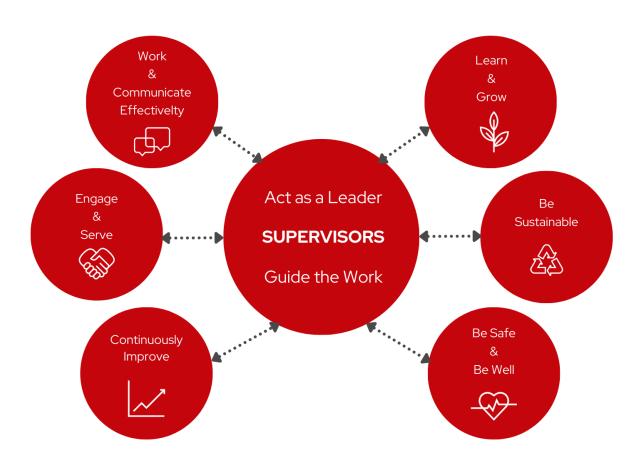


FP&M Criteria for Success Building a Strong Foundation

At FP&M we are successful when we demonstrate and develop skills and behaviors that positively contribute to our success.





Building a Strong Foundation

Instructions: Complete this self-assessment by reflecting on areas that you would like to learn more about and build skills in. Use this as a guide to plan for professional development in conversations with your supervisor.

Name:	Date:
Use the following rating scale:	
	1 = You lost me; I have unlimited potential for improvement
	2 = I know what it is; but I can't do it
	3 = I could use a few pointers here
	4 = Doing OK on this
	5 = Ah! This is a strength!

All Employees	
LEARN & GROW	
Prepare for the future: Stay current with trends and research. Apply learning to work	
Develop self-awareness: Learn about identities and how they impact unconscious bias.	
Explore diverse perspectives and experiences to cultivate inclusive and culturally competent behavior	
ENGAGE & SERVE	
Foster a welcoming and inclusive work environment for all, regardless of race, gender, sexual orientation, disability, age, religion, and culture	
Build collaborative relationships with coworkers, supervisors, and customers through active	
listening, two-way feedback, and constructive conflict management	
Treat all internal and external customers with respect in words and actions	
Manage challenging situations calmly and tactfully	
Assist co-workers in learning and development	



WORK & 0	COMMUNICATE EFFECTIVELY
	Perform work assignments accurately, efficiently, and according to professional standards
	Demonstrate effective verbal & written communication skills
	Accept responsibility for work and follow through on commitments
	Demonstrate punctuality and follow procedure for absence requests
	Demonstrate honest and ethical behavior
CONTINU	IOUSLY IMPROVE
	Take initiative to improve work output and processes using data-driven decision-making
	Willing to adapt to shifting priorities and changes in work processes
BE SAFE	& BE WELL
	Learn about and follow workplace safety guidelines, procedures, and protocols
	Learn about resources and practice habits to support personal balance and well-being
	Take appropriate action and notify supervisor if unsafe conditions or safety hazards arise
BE SUSTA	AINABLE
	Demonstrate and continue to learn about efficient & effective utilization of resources
	Follow processes and data security controls to safeguard UW-Madison assets
SPECIAL	PROJECTS
	If applicable: Work on special projects, committees, or shared governance



Additional Supervisor Skills & Behaviors ACT AS A LEADER Engage employees with the mission and strategic direction of FP&M Model self-awareness and self-development to create a welcoming, inclusive environment that values diversity Build trust by encouraging contributions from all, listening respectfully, and valuing differences Support employee development by encouraging on-going learning and providing challenging assignments Support employee well-being by learning about support resources and managing workload Address conflict constructively by inviting others into conversations about behavior and consequences Coach for success so that each team member knows what is expected of them **GUIDE THE WORK** Reach clearly defined and well researched decisions in a timely manner Manage services through workforce planning, performance management, and effective delegation Develop and communicate metrics to improve services through data-driven decisionmaking Manage budgets, processes, and data security controls to safeguard UW-Madison assets